

This certificate is awarded by
The Lean Six Sigma Company.

Courses of The Lean Six Sigma Company are compliant with the ISO18404 standard. This International Standard sets out the required competencies for individual certification and/or an organization's certificate.

CERTIFICATE OF COMPLETION

**LEAN SIX SIGMA
BLACK BELT SERVICES**



The Lean Six Sigma Company hereby recognizes that

Volker Tobien

has successfully completed the following course:

**LEAN SIX SIGMA BLACK BELT FOR
THE SERVICES INDUSTRY**

Certification acknowledges the understanding of Lean Six Sigma methods & tools on Black Belt level. The owner of this certificate is eligible to carry out the practical assignment required to become a certified Black Belt.

Trained by: **Benjamin Swaving**

Rijk Schildmeijer
Quality Director
The Lean Six Sigma Company

Mischa van Aalten
Managing Director
The Lean Six Sigma Company