

This certificate is awarded by  
**The Lean Six Sigma Company.**

Courses of The Lean Six Sigma Company are compliant with the ISO18404 standard. This International Standard sets out the required competencies for individual certification and/or an organization's certificate.

# CERTIFICATE OF COMPLETION

**LEAN SIX SIGMA  
BLACK BELT SERVICES**



The Lean Six Sigma Company hereby recognizes that

**Erica Fumagalli**

has successfully completed the following course:

**LEAN SIX SIGMA BLACK BELT FOR  
THE SERVICES INDUSTRY**

Certification acknowledges the understanding of Lean Six Sigma methods & tools on Black Belt level. The owner of this certificate is eligible to carry out the practical assignment required to become a certified Black Belt.

Trained by: **Michel Doppert**

**Rijk Schildmeijer**  
Quality Director  
The Lean Six Sigma Company

**Mischa van Aalten**  
Managing Director  
The Lean Six Sigma Company