

This certificate is awarded by  
**The Lean Six Sigma Company.**

Courses of The Lean Six Sigma Company are compliant with the ISO18404 standard. This International Standard sets out the required competencies for individual certification and/or an organization's certificate.

# CERTIFICATE OF COMPLETION

The Lean Six Sigma Company hereby  
recognizes that

**Bjorn Heremans**

has successfully completed the following course:

## LEAN THINKING

Certification acknowledges the understanding of Lean methods & tools on foundation level and the ability to provide a valuable contribution to continuous improvement initiatives.

LEAN THINKING



**Rijk Schildmeijer**  
Quality Director  
The Lean Six Sigma Company



**Mischa van Aalten**  
Managing Director  
The Lean Six Sigma Company